

About the Queen's Nursing Institute

The Queen's Nursing Institute is a charity dedicated to improving nursing care for people at home and in the community.

Every year, millions of people of all ages need professional nursing care, in or close to home. People today live longer, often with complex health conditions, and they are discharged from hospital more quickly. Those patients can make a better recovery, and can avoid unnecessary hospital re-admissions, if they have the support of skilled community nurses.

We work with nurses, managers and policy makers to make sure that high quality nursing is available for everyone in their homes and communities.

Our aim is to ensure that people receive high quality care when and where they need it, from the right nurse, with the right skills.

Foreword from the QNI's Chief Executive, Dr Crystal Oldman CBE

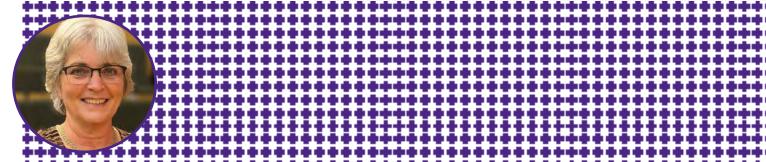
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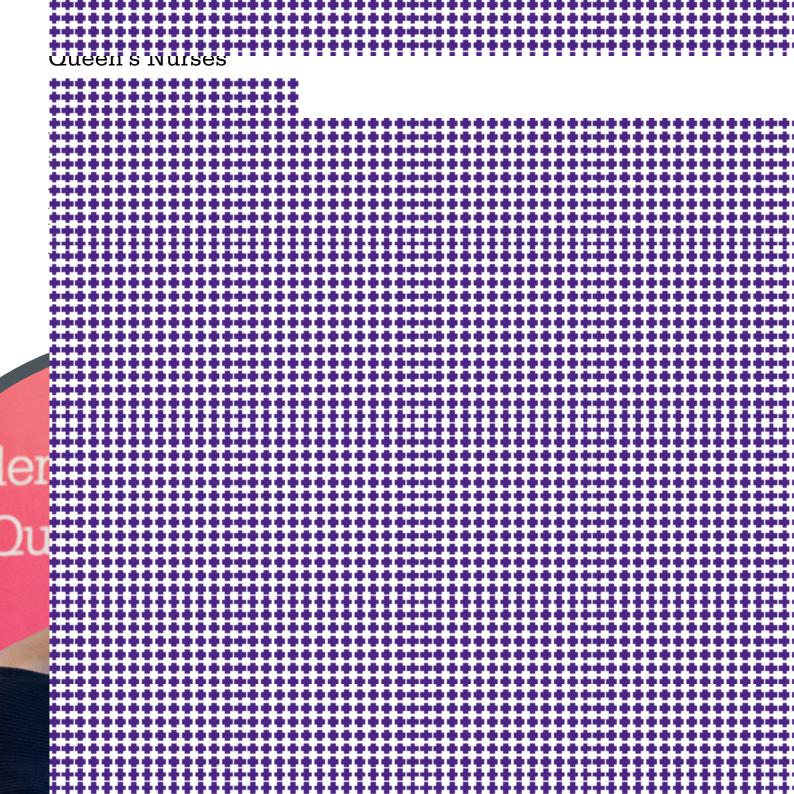


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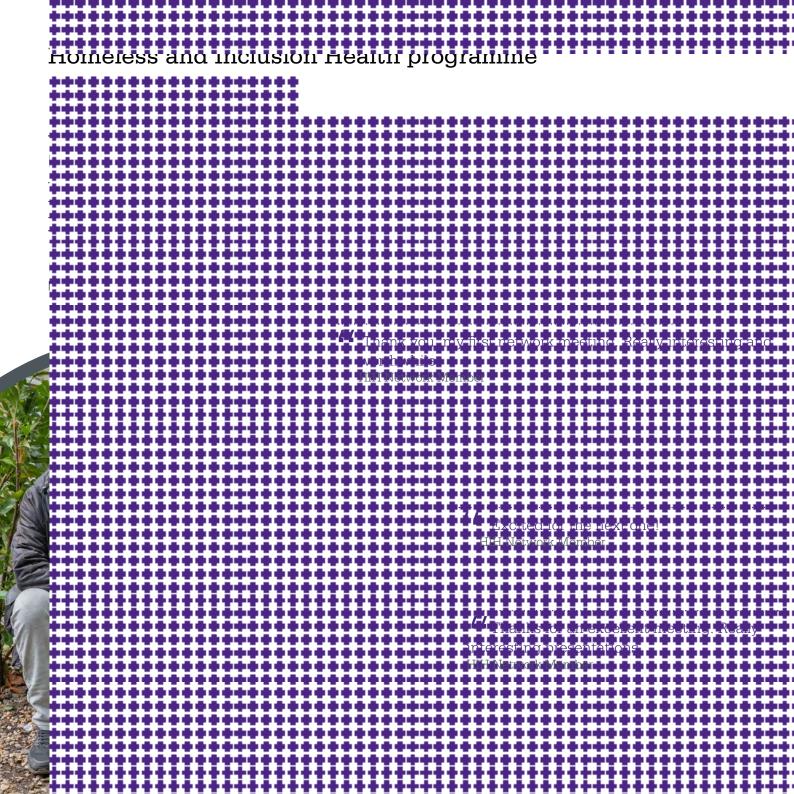








	The Queen's Nurse Annual Meeting 2024 took place on 25 March. A meeting solely for QNs, the theme of the day-long conference was, 'Bringing Healthcare to the whole community'. It featured a large range of speakers, including Shadow Secretary of Health and Social Care, Wes Streeting.
	586 new Queen's Nurses received their Queen's Nurse badge and certificate at the Awards Ceremony in London in November 2024. This brings the number of QNs to nearly 3000.
	TalkToUs, the QNI's listening service, continues to be staffed by Queen's Nurses.
	Fabulous day as everQNI just keep raising the standardsyou guys rock!!
	Queen's Nurse feedback from the Queen's Nurse Annual Meeting
"	Uplifting, emotional and reaches the heart of what we should aspire to deliver and should continue to deliver to our next generation of nurses. So moved and sending so many thanks for putting together. Queen's Nurse feedback from Awards Ceremony
44	My first Queen's Nurse Annual Meeting, absolutely fabulous, thank you to all the presenters and inspirational speakers. Feeling privileged to be part of an amazing group of nurses. Queen's Nurse feedback from Awards Ceremony





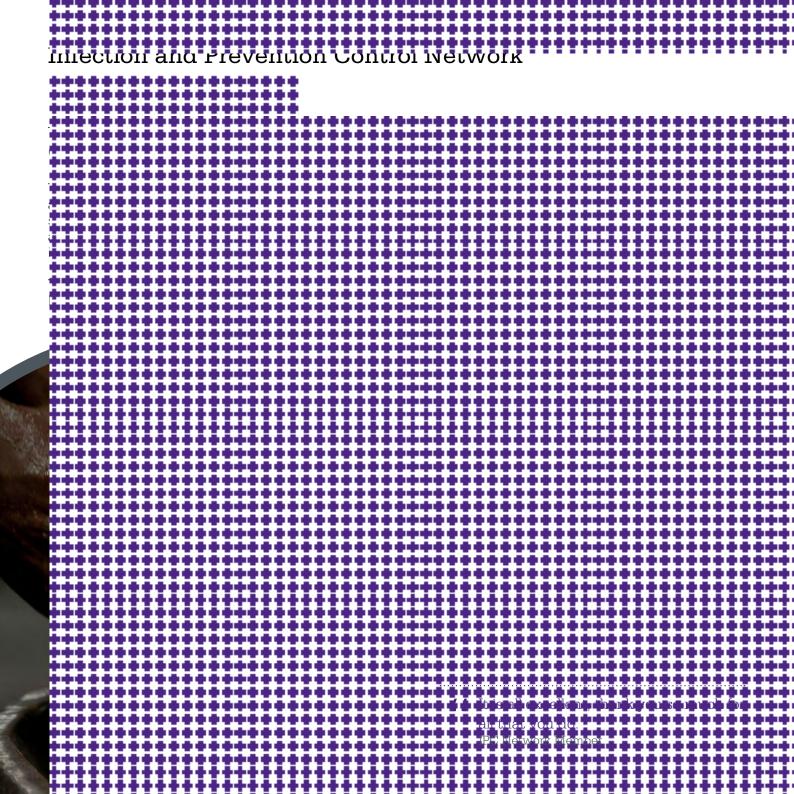
The HIH network now has over 2700 members. This year there has been more variety in the people that are interested in this field of work. The meetings have been joined by solicitors, those working in Housing Departments, student nurses and those working in the criminal justice system. Presenters have included: The Roma Support Group; The Veeran Aware Programme; Antibiotic Research UK, Newcastle Carers, Project 17, Samaritans, Game Therapy and the Showmens Mental Health Charity. Topics covered have included: Young Carers; Inequalities in mental health for the Gypsy, Roma &Traveller People; Techniques used in trauma therapy; Antibiotic resistance; Sepsis. All of these topics were presented and discussed in relation to how we can best support marginalised groups (actionable tools/pathways/skills). A monthly newsletter is sent out with news, updates, research, training opportunities and job vacancies.

Thanks for an excellent meeting. Really interesting presentations.

HIH Network Member

Thank you for the interesting presentations, I've learned a lot!

HIH Network Member





There are now over 2300 network members. Membership includes staff working in Adult Social Care from across England including but not limited to Nursing Homes, Care Homes, Domiciliary Care and Supported Living and IPC practitioners and leads that support staff working in Adult Social Care.

The IPC Champions Network has continued to grow in numbers, demonstrating the need for this network. Network members value the resources and access to best practice as well as the general support the network provides.

The IPC Champions Network has built close links with DHSC, UKHSA and Harrogate Infection Prevention and Control, as well as local and regional IPC specialist teams and Adult Social Care Providers. This has enabled us to build a platform for information sharing in a timely and rapid manner. Evidence from our members has shown that this support has been key in the success of this network.

Five events took place in 2024, themes included IPC Projects, Parasitic Infections, Identifying and Reducing UTI's, To Glove or Not to Glove, National Policy and Guidance Updates - we were delighted that Professor Chris Witty, Chief Medical Officer for England was able to join us to update us in the National Policy session. The average attendance was 130 delegates per event.

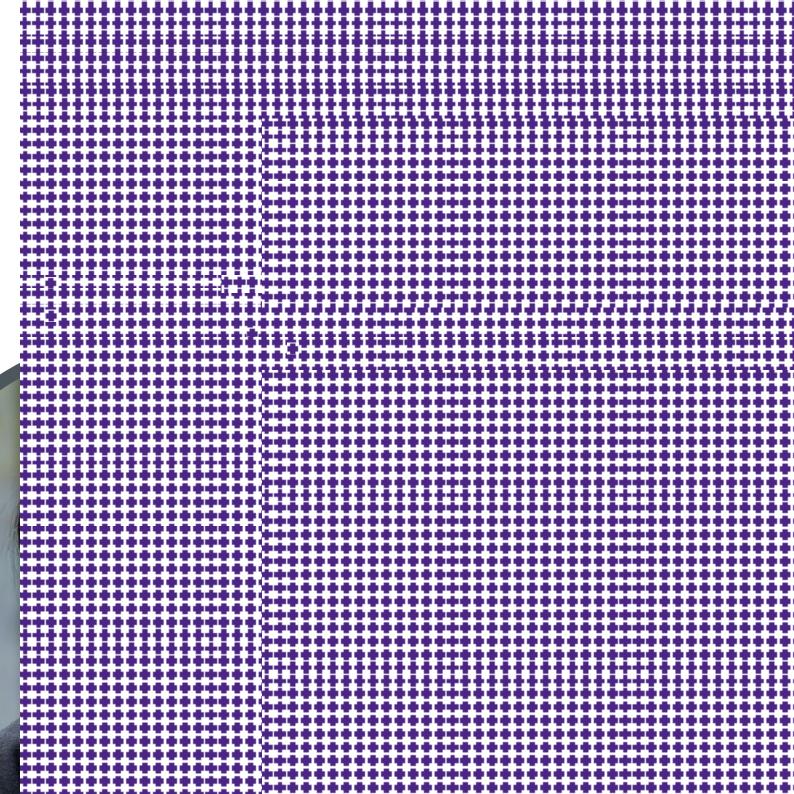
Charlotte Fry, IPC Champions Network Lead was awarded the ASC CNO Gold Award in November 2024 by Professor Deborah Sturdy 'for 'outstanding commitment to infection prevention and control, combined with leadership of South West SCNAC exemplifies excellence and collaboration in social care nursing.'

All events are good and to the point, newsletters are helpful. Meetings are short and snappy which is great.

IPC Network Member

Thank you to all speakers and team QNI for an amazing network meeting.

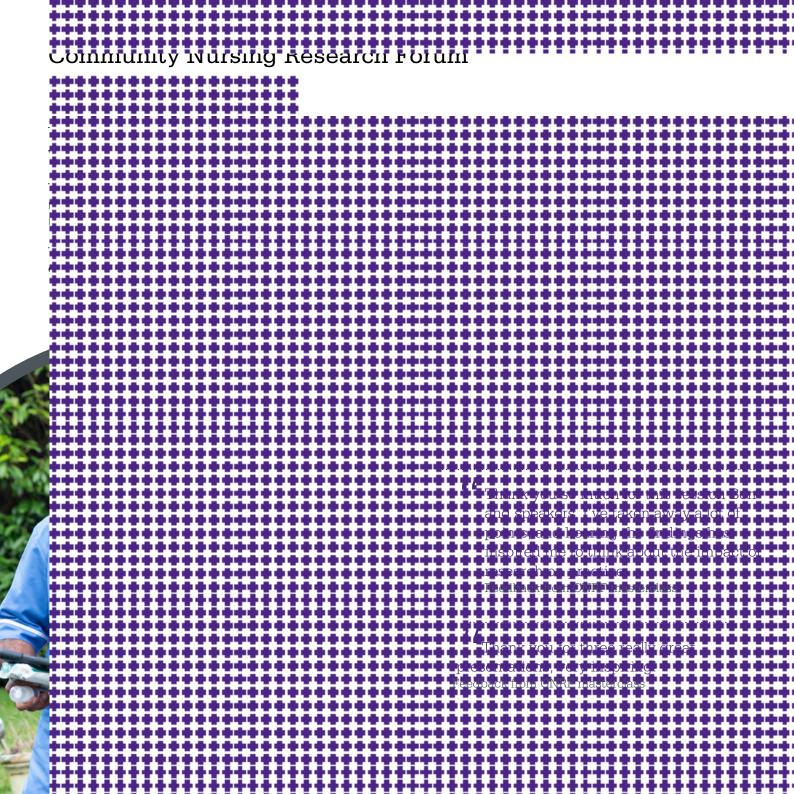
IPC Network Member







Long Covid Nurse Expert Group feedback





There are now 1018 members of the Community Nursing Research Forum.

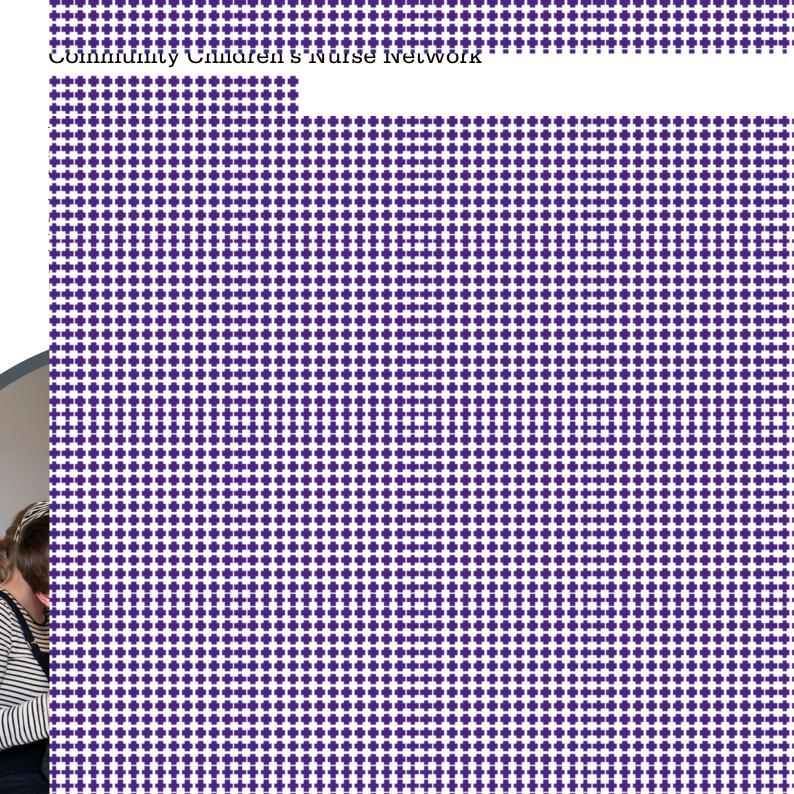
Seven CNRF bitesize masterclasses took place in 2024 and included themes on Living Well in Older Age; Developing Research Questions; Choosing Appropriate Research Methods; Applying for Clinical Academic Fellowships; Routes into Research for Community Nurses; Conducting Systematic Reviews and Critical Literature Reviews; Evidence based practice.

24 early-career mentees were paired with more experienced nurse researcher and clinical academic mentors as part of the mentorship programme. This has included health visitors and community nurses working in relative isolation from research peers, with a wide range of underserved communities.

An online monthly research drop-in session was run from July 2024 - as well as the masterclasses. This was for nurses and midwives starting their research journey, providing tailored advice and coaching.

22 members have reported that they have published journal papers in 2024, many for the first time. This has been significantly supported through our mentorship scheme and though the online resources.

It has opened my mind to what's possible and has connected me with like-minded nurses. Feedback from CNRF survey question, 'Has being a member of the forum influenced your career development or practice?

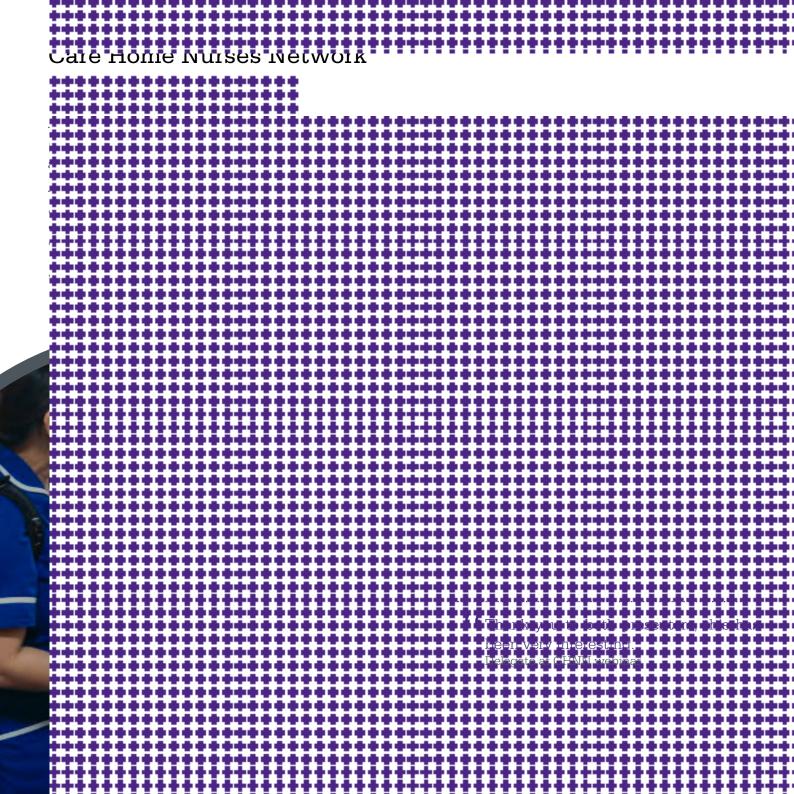




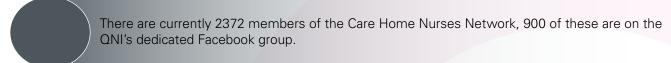
The UKCCN bimonthly network held 5 meetings with 34 - 67 attending. Topics included Young carers; new publication/review best practice supporting community NGT feeding with pH>5.5; advance care planning in CYP; Purpose T – pressure area management in paediatrics. Network members have increased to over to 540, an increase of 200 since last year. Network members have contributed to development in key areas including: Beyond Facing the Future – RCPCH standards review 2024; Round table with NHS England Voice of CYP into Community nursing strategy; Round table with Secretary of health and social care, CNO England for 10yr NHS plan; CYP stakeholder partnership – collaboration with RCNCYP community, WellChild, Roald Dahl, ABPN, ACCN and Academia and much more. The network has multiple sub groups: Continuing Care CYP (Quarterly, 12–18 attendees): CYP in Education with SEND (Bimonthly, 12-34 attendees, with SAPHNA): Equipment & Consumables (Bimonthly, 7-23 attendees): Blends via Enteral Devices (Bimonthly, 5-12 attendees). Further information on topics covered can be found here. 11 Thank you so much, this has been really interesting and very relevant to a lot of our challenges at the moment. UKCCNN member 11 Thank you, brilliant meeting as always, thank you for all your hard working running this network

Thank you great meeting CCNs.
UKCCNN member

UKCCNN member



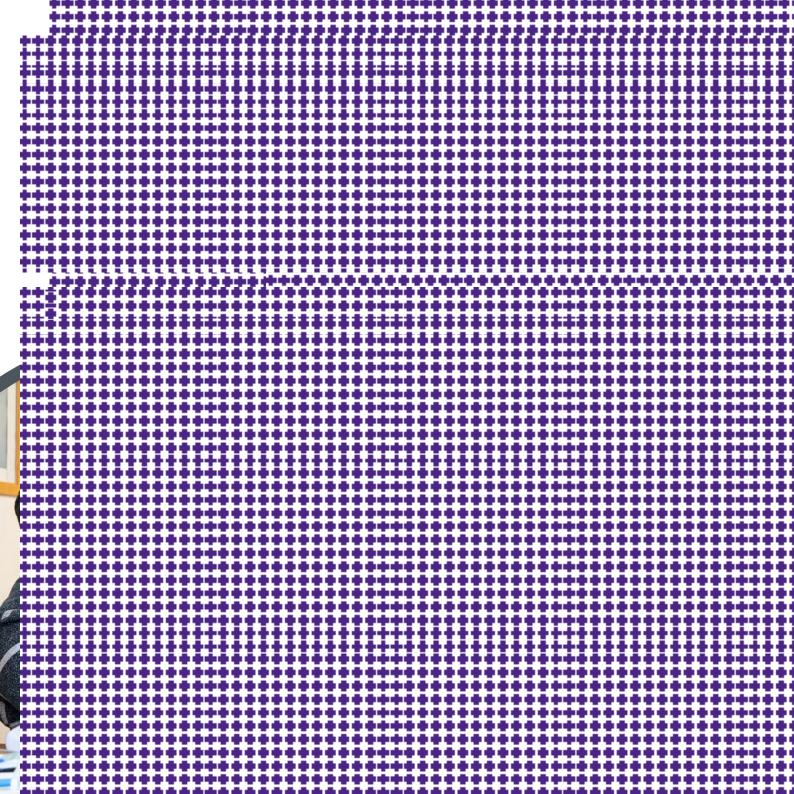


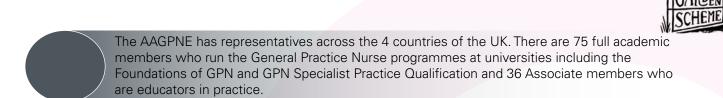


- Five webinars were held in 2024. The themes included, Dementia; Heart Failure in Care Homes; Sepsis recognising early signs and treatment; IStumble and falls prevention awareness; Delegation within Adult Social Care Nursing; National Policy and Guidance Updates (led by IPC network) and Catheter Care in Care Homes. On average, 250 delegates registered for each webinar.
- The Care Home Network lead was invited to attend the validation event for University College Birmingham who successfully achieved validation to deliver the Adult Social Care Nursing (SPQ) which started in January 2025.
- Dr Agnes Fanning, Care Home Nurses Network Lead was awarded the ASC CNO Gold Award in November 2024 by Professor Deborah Sturdy 'for 'outstanding commitment to infection prevention and control, combined with leadership of South West SCNAC exemplifies excellence and collaboration in social care nursing.'
- The network lead presented at several conferences in 2024: Adult Social Care Conference in Bedford (September 2024); presented the QNI Field Specific Standards for Adult Social Care Nursing at the Advanced Nursing Practice Conference in Aberdeen (September 2024); at Hampshire County Council Conference for the Adult Social Care Workforce.
- Very interesting, so good to hear all about the work going on in this area.

 Delegate at CHNN webinar
- Thank you very much for a brilliant and eye-opening presentation!

 Delegate at CHNN webinar





Meetings are quarterly usually March, June, September and December. Standing speakers provide national updates including the QNI, NHSE, RCN and NMC in addition to speakers for specialist areas of Primary care.

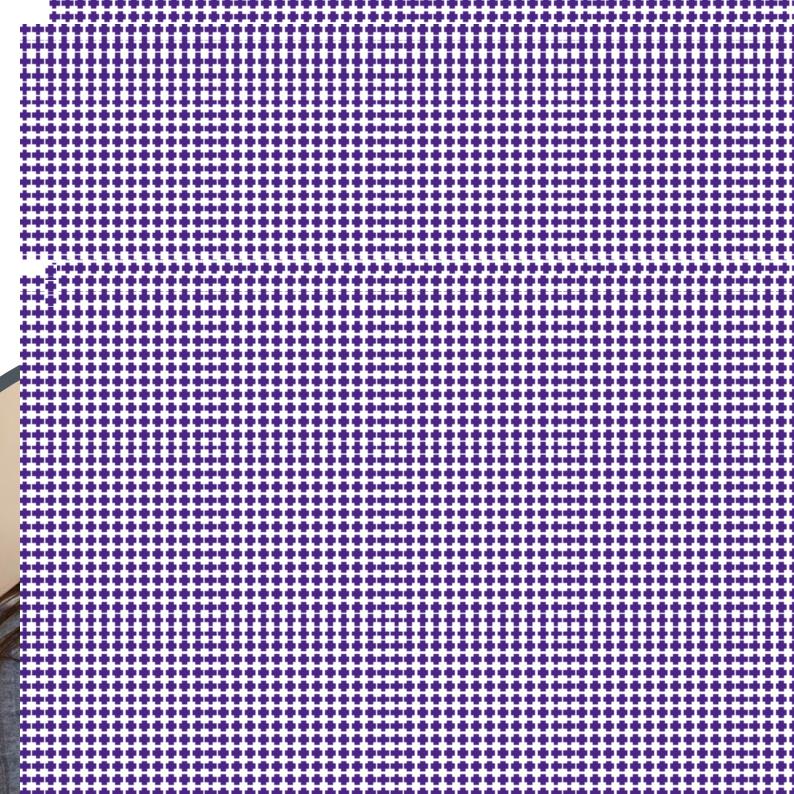
Since extending our invitation to GPN educators as Associate members in practice, the membership has grown to 111.

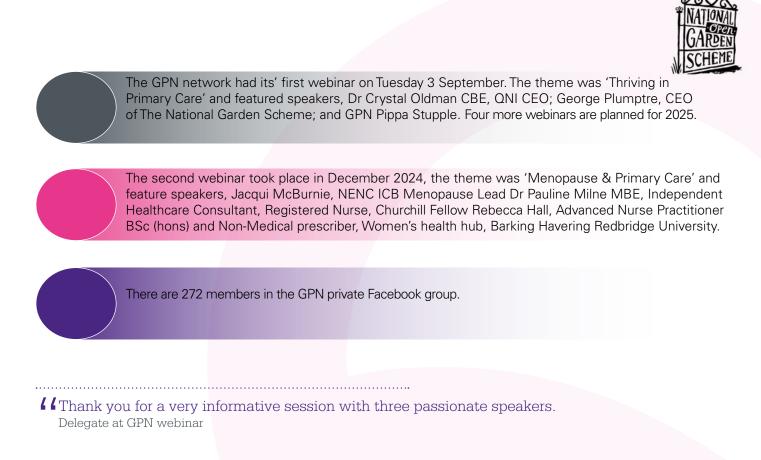
General Practice Nursing is a professional role that supports the health and wellbeing of the population from cradle to grave. This critical role requires a workforce that are confident and competent in all areas of primary care. The AAGPNE is a national group of educators that are dedicated to providing excellence in General Practice Nurse Education. Through sharing of best practice and influencing policy and standards, the AAGPNE across the 4 nations can collaborate, inform and engage key stakeholders, keeping GPN's central to commissioning education opportunities and supporting life-long learning'.

Lisa Clarke -Co-Chair of the AAGPNE -Senior Lecturer -University of Wolverhampton.

Thank you both for a fabulous informative meeting as always and for your efforts in ensuring we are provided with national updates.

AAGPNE member





Thank you - what an informative session so glad it's going to continue.

Delegate at GPN webinar

Thank you very much, this was very interesting, great speakers.

Delegate at GPN webinar

rublications

Impact Report 2023

The QNI published a new impact report for 2023, 'How we helped', illustrating how the charity supported community nurses and the people, families and communities they serve

Diabetes Nursing Guidance for People Experiencing Homelessness • • • • • • •

Guidance was published for nurses and allied health professionals to improve the care of people experiencing homelessness with diabetes across the UK. The guidance was



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Community Nursing Innovation Programme Evaluation Report 2014 - 2002

The QNI published a new evaluation of its Community Nursing Innovation Programme - which was previously evaluated in 2015. The new evaluation covered the period 2014-2022 and provided evidence of the impact of the programme.



Field Specific Standards for specialisms in Community Nursing

The QNI published the final three new standards of education and practice for six community nursing specialisms: Health and Justice Nursing, Community Learning Disability Nursing and Palliative and End of Life Care Nursing.



District Nursing Today: the View of DN Team Leaders in the UK

The QNI published an ICNO report on the results of a survey of 1500 District Nurse Team Leaders from all countries of the UK. The survey made extensive comparison with data gathered in 2019, illustrating trends in the workforce since the Covid-19 pandemic.



A School Nurse in Every School report

The report brought together evidence and insights about the decline in school nurse numbers since 2009, summarising the impact on the health and wellbeing of children and young people, and offering a range of solutions. It was a joint initiative by the QNI, the College of Medicine, and SAPHNA.



Advanced Practice Digital Badge - Impact Assessment fo the Introduction of the Digital Badge in England The QNI published an Impact Assessment based on a survey undertaken by the QNI's International Community Nursing Observatory (ICNO) led by Professor Alison Leary MBE and completed by over 600 nurses.



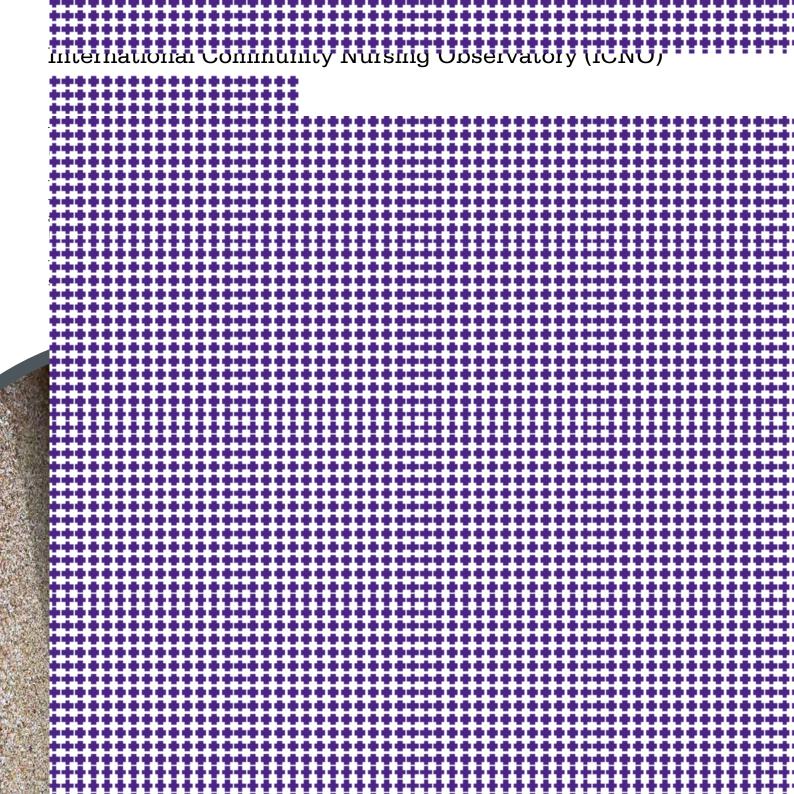
ARRS Workforce Impact Survey

The QNI published a major new report highlighting the multiple challenges posed by the introduction of the ARRS (Additional Roles Reimbursement Scheme) in England. The report, by the QNI's ICNO was based on the survey responses of over 500 General Practice Nurses in 2023.



70 years of End of Life Care in the Community

The QNI and Marie Curie published a report on palliative and end of life care in the community. The survey was inspired by a similar joint project undertaken by the two charities in 1952, which was very influential in the development of the hospice movement in the UK.







To date, the ICNO has published 10 reports since its creation. In 2024, three reports were published, 'ARRS Workforce Impact Survey'; 'District Nursing Today'; and Impact Assessment of the introduction of the Advanced Practice Digital Badge in England'.



'District Nursing Today' was an updated report on the original written in 2019. Over 1500 District Nurse team leaders from all countries of the UK contributed to the report, through an online survey undertaken in 2023. The survey makes extensive comparison with data gathered in 2019, illustrating trends in the workforce since the Covid-19 pandemic.



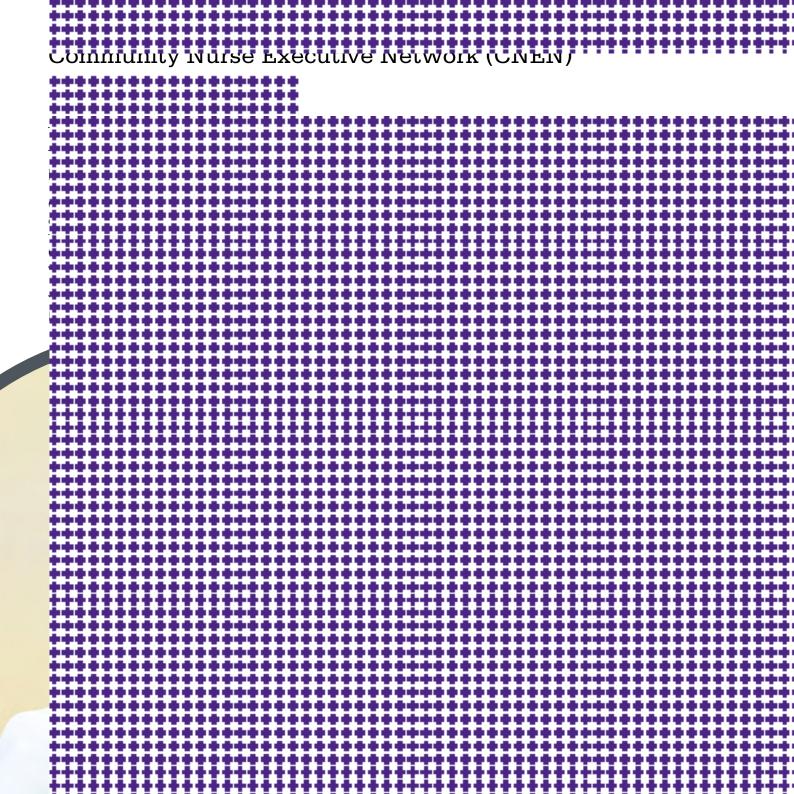
The 'ARRS Workforce Impact Survey' highlighted the multiple challenges posed by the introduced of the Additional Roles Reimbursement Scheme in England. The report was based on the survey responses of 500 General Practice Nurses.



The 'Advanced Practice Digital Badge in England' report was based on a survey completed by over 600 nurses. The responses revealed that many nurses found obtaining the Digital Badge to be a difficult process, and many believed it was unnecessary/bureaucratic. It may be an exit trigger, particularly for experienced nurses in the later part of their careers.

The introduction of ARRS has been problematic for the General Practice Nursing workforce. Change in the workplace affects the workforce and major changes should be assessed for potential impact on the workforce. ARRS appears to have impacted the workforce in several ways. This ranges from a lack of resources to support those new to primary care, expectations by others of GPNs filling a gap, and a lack of consultation regarding a major workforce change, leading to feelings of devaluation. There are significant equity issues highlighted particularly around pay and opportunity.

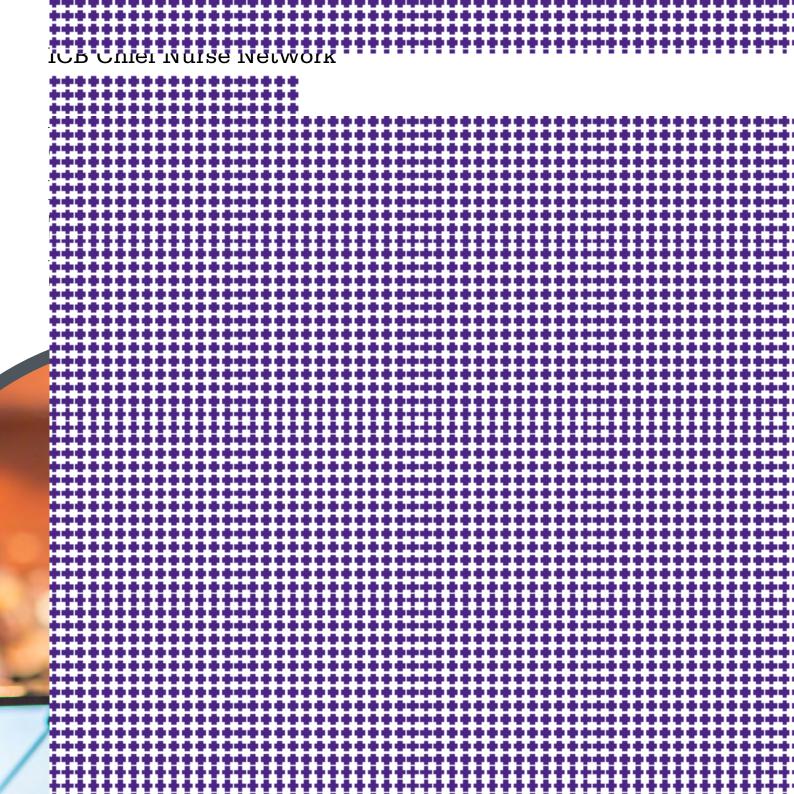
Professor Alison Leary MBE, ICNO Director, The QNI on the 'ARRS Workforce Impact Survey'







There were ten meetings of CNEN in 2024.			
On average 20 people register per event.			
CNEN now consists of 227 members.			
The QNI knocks it out of the park yet again! Brilliant video, well done on promoting what can be done! Member at CNEN meeting			
Brilliant discussion today - really enjoyed it! Member at CNEN meeting			
Really interesting session, thank you. Member at CNEN meeting			



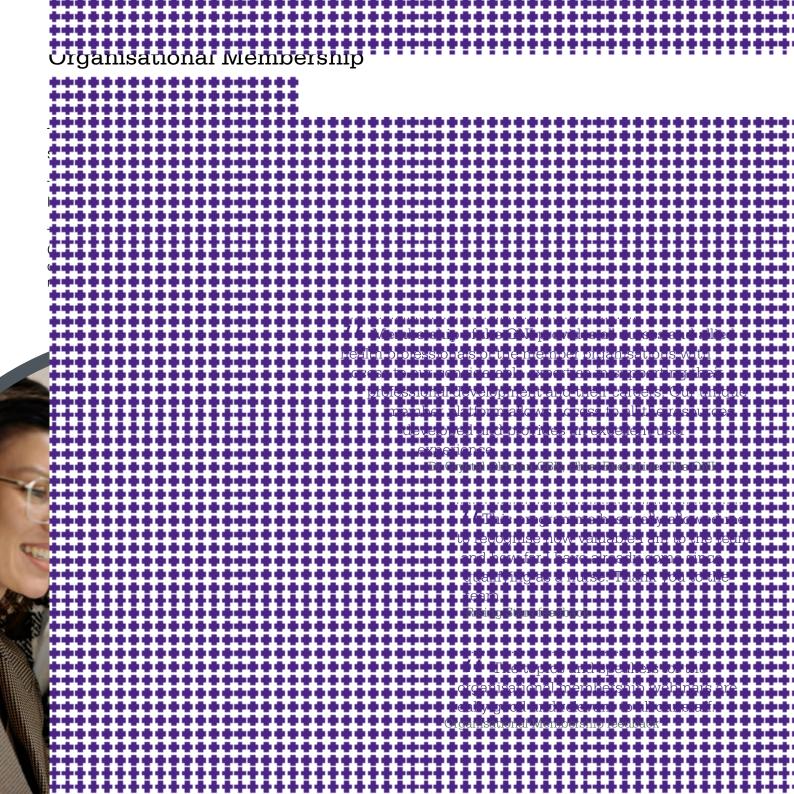




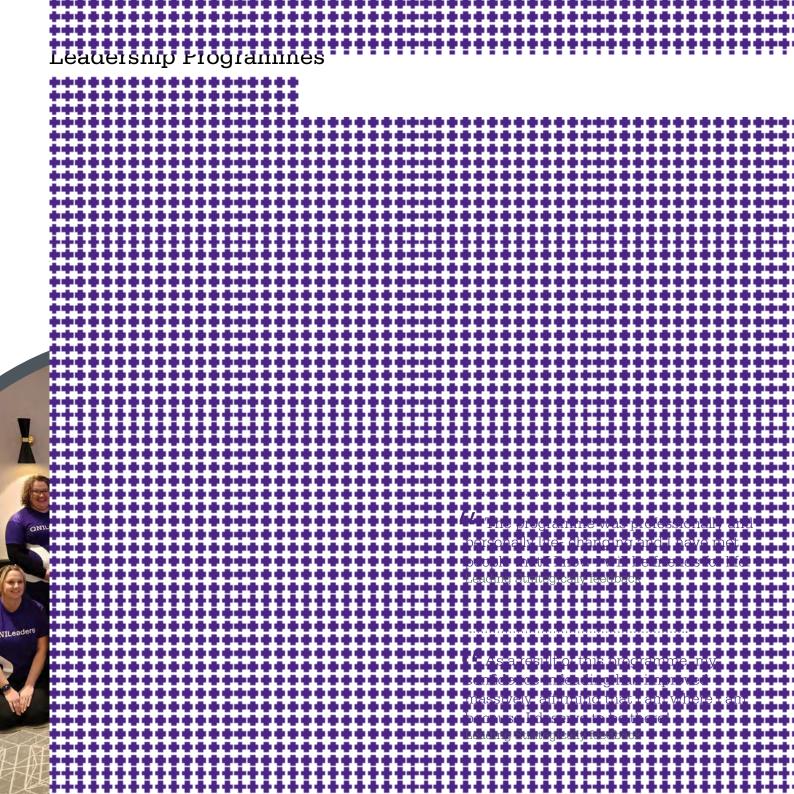
The network now has 32 ICB Chief Nurse members.

Six meetings took place in 2024.

The Network, facilitated and supported by NHS Confederation and the QNI, enables Chief Nurses to share ideas, experience and learning as ICBs develop. Both organisations recognise the need for a clinical leadership approach that focusses on building relationships, broad collaboration across provider organisations, and enhancing the transformation agenda across the system, which will underpin and inform the ethos of the new Network.











A cohort of 13 Aspiring Nurse Leaders commenced in 2023 and completed in May 2024 and 12 Executive Nurse Leaders commenced in 2023 and completed their programme in February 2024.



The June 2024 Ambition to Lead cohort of 16 will be completed in May 2025 and a December 2024 Leading Strategically Programme of a cohort of 14 will complete in June 2025.



Since the launch of the QNI leadership programmes in 2017, 78 Executive Nurse Leaders (now Leading Strategically) and 132 Aspiring Nurse Leaders (now Ambition to lead) have completed our Leadership programmes. A total of 210 participants have benefited from our programmes.

Being paired with a Mentor to assist my leadership development has been a game changer. Ambition to Lead feedback

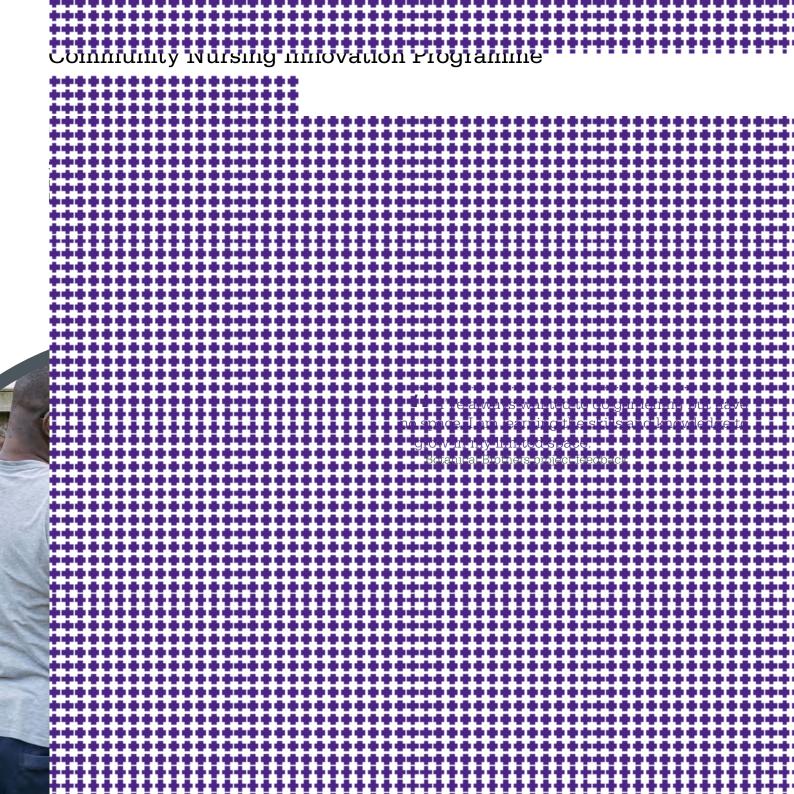
As a Queens' Nurse, the QNI and the National Garden Scheme (NGS) supported me to develop as a Community Nurse Leader- I will be for ever grateful. Leading Strategically feedback

The programme gave me the confidence to apply for a position that I thought was out of reach. I got the job!

Ambition to Lead feedback

As a senior community nurse leader, the programme offered me the 'head space' to focus on the 'self', and to really understand what it means to be 'you' and how others perceive vou.

Leading Strategically feedback



Five Elsie Wagg scholarship projects funded by the National Garden Scheme and two organisation funded projects were completed in June 2024. This brings the total of Elsie Wagg projects to 15. (?)

Five projects funded by the Burdett Trust for Nursing focusing on Diabetes, five new Elsie Wagg projects, and one organisation project started in 2024.

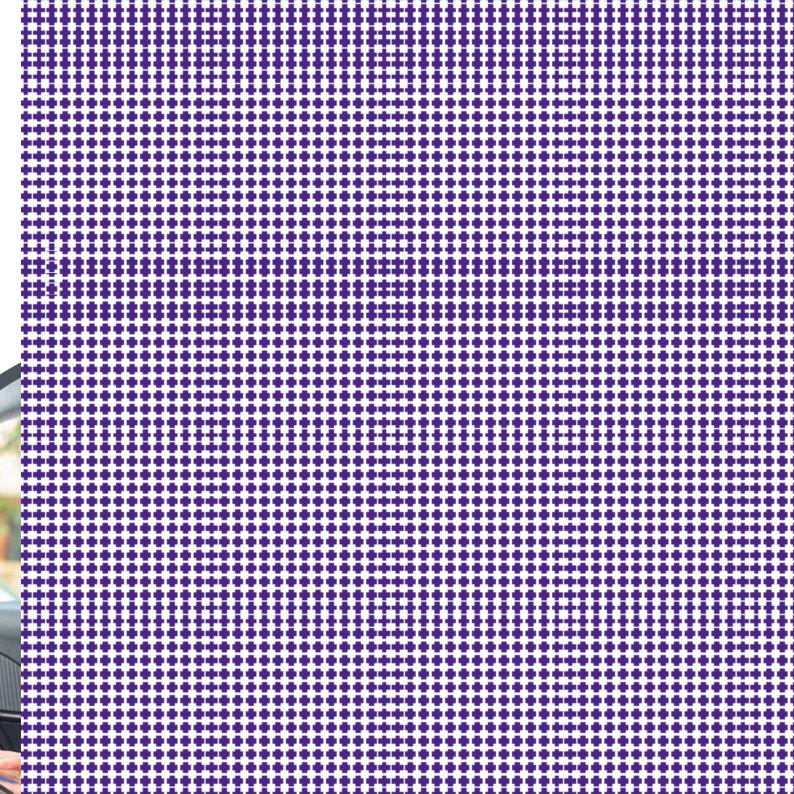
An Evaluation of the Community Nursing Innovation Programme was published in 2024, which showed that 67% of the projects continued to run beyond the original project year. 50% of those who responded said that their project had been put forward for an award – including national awards and regional awards by healthcare trusts. Read the evaluation here.

The Centre of Sustainable Healthcare awarded the QNI 'Beacon Site status' which signifies the charity has integrated sustainability into the way we educate and train staff in Quality Improvement. Find out more here.

The QNI was commissioned to run two bespoke development programmes in Leeds and Sutton. Both programmes aimed to empower and enable nurses to develop within their current role.

The patio/garden area is lovely! I spent a couple of minutes there before I left - and it looks such a great area to be able to use - patients and staff - great furniture, features, plants, everything! Well done as this must have taken some coordination and effort, but really well worth it. Such a wonderful space, thank you!

Grow Together Share Together project feedback



The QNI field specific standards have been built around the four pillars of advanced practice and are mapped to the domains, assisting with demonstrating the advanced level of practice at which nurses are being prepared to work in these roles.



The QNI published the final three new standards of education and practice for six community nursing specialisms: Health and Justice Nursing, Community Learning Disability Nursing and Palliative and End of Life Care Nursing.

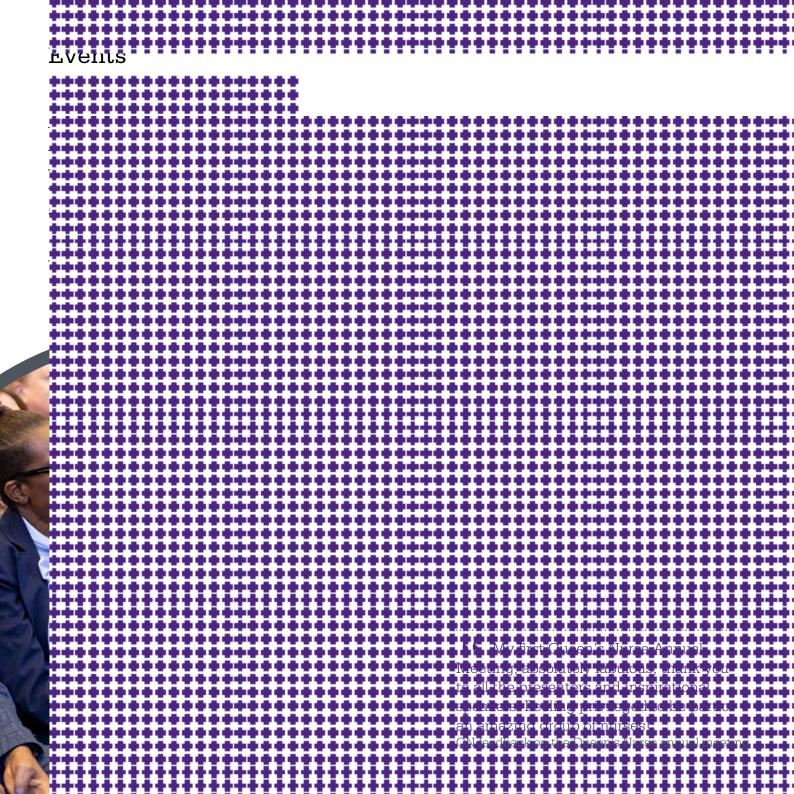


The QNI has a track record of developing voluntary Standards in community nursing since 2015.

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There are real benefits to nurses, employers and patients flowing from the QNI Field Specific Standards. Individual nurses will have access to clearly articulated educational pathways based on standards which are consistently applied by HEIs for their field of practice. This will have a wider benefit in terms of staff development, recruitment and retention for employers across the system. Nurses graduating from SPQ programmes endorsed by the QNI will have recognised skills and knowledge, mapped against all relevant national standards, to enable them to practice and to lead teams at an advanced level, improving care for patients, families and residents with complex needs in community settings.

Dr Crystal Oldman CBE, QNI Chief Executive



Awards Ceremony: the ceremony took place at the Millenium Gloucester Hotel in London and was once again split into two: one in the afternoon, one in the evening. For the second time, it was also live streamed to include those unable to attend in person. Over 700 guests and awardees were present.

Awards Ceremony cont.: The awards given were The Queen Elizabeth the Queen Mother Award for Outstanding Service; Fellowship of the Institute; Graduates of the QNI Aspiring Leaders programme Leaders of QNI community nursing innovation programmes; The International Community Nurse of the Year Award; Memorial prizes for post-registration nursing students.

Annual Conference: the QNI held its conference online again this time over four days with the theme being 'Empowering the Community Workforce.' Over 1800 delegates attended. The platform, VFairs, continued to be very popular with delegates with over 95% feeding back positively. The key note speaker was Professor Sir Jonathan Van Tam MBE, former Deputy Chief Medical Officer.

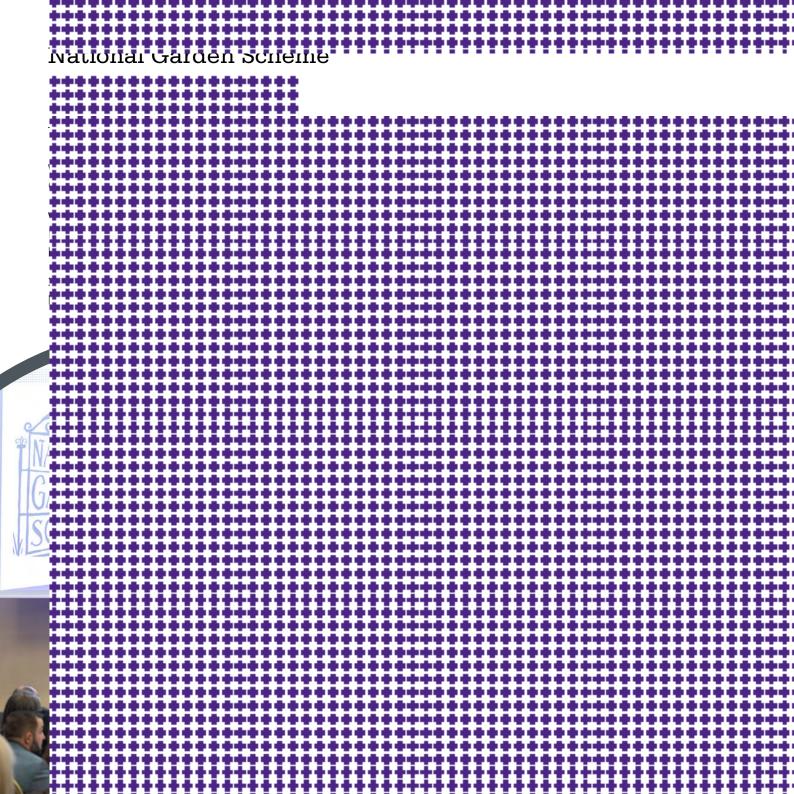
All Community Nurse Executive Network (CNEN) meetings continued to occur monthly online with more than 225 members who are executive nurses of community services. The CNEN is generously sponsored by Hallam Medical and provides an excellent opportunity for sharing and learning in a safe and confidential space.

The Queen's Nurse Annual Meeting was held online on 25 March. A meeting solely for QNs, the theme of the day-long conference was 'Bringing Healthcare to the Whole Community'. It was attended by over 500 Queen's Nurses. It featured Wes Streeting, then Shadow Secretary of State for Health and Social Care in conversation with Dr Crystal Oldman CBE, CEO of the QNI.

The William Rathbone X Annual Lecture and Award Presentation took place on 9 May and the lecture was given by Michelle Cox, Queen's Nurse and Race Equality Consultant on the theme of 'Healing the Scars: Community Nursing in Liverpool amidst the Legacy of Slavery and Discrimination.' The Award was presented to Suzanne Mumford, Chief Nurse of Care UK.

Safer Staffing in the Community was a joint webinar in collaboration with RLDatix. Paula Guest, Safer Staffing Implementation Lead at Midlands Partnership University NHS FT and Karen Swinson, Clinical Lead at RLDatix, discussed the key challenges within community nursing and steps the Trust has taken to support safer staffing, whilst managing growing patient care needs.

Thank you Crystal and all the team at ONI - a fantastic morning focusing on community nursing and how we collectively support our clinicians to provide the optimal care for patients. My take away is your comment if we get community right the whole system benefits. Brilliant. Thank you. Delegate feedback of the Safer Staffing the Community webinar





The QNI received a record donation of £500,000 from the National Garden Scheme in 2024. This funding supports our national professional network of over 3000 Queen's Nurses who lead and deliver excellent care in all community specialisms health, as well as the Elsie Wagg (Innovation) Scholarships and the QNI's leadership programmes.

The latest donation includes £100,000 that will help support four professional networks for which other funding unexpectedly ceased in 2023; the General Practice Nurse network, the Community Children's Nurse network, the Homeless and Inclusion Health network and the Long Covid Nurse Group.

Queen's Nurses continue to visit open gardens during the year, they are encouraged to take selfies of themselves and tag the QNI and the NGS. Last year for the first time, the QNI created a staff leader board for garden visits. The winner was Fiona Rogers, QN and the QNI's Nursing Programmes Manager (Innovation) who visited an amazing 22 gardens in 2024.

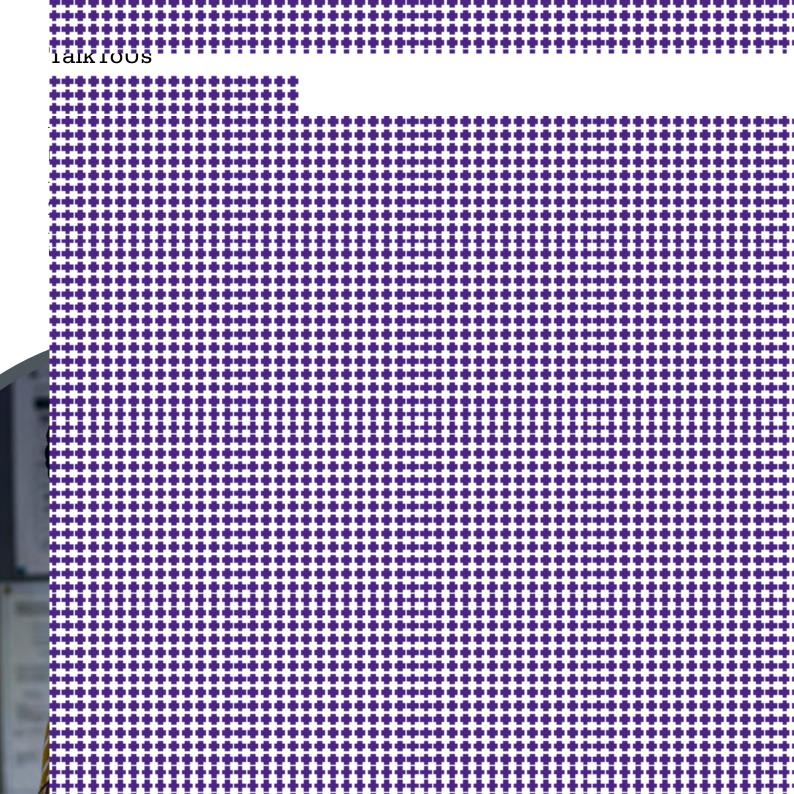


Above: QN Julia Fairhill and fellow Queen's Nurses visiting Sedgwick House Right: The cupcakes that Julia made for the event.





KIT contact



The TalkToUs Team are all Queen's Nurses, and they continue to provide telephone support to all community nurses who contact the service.

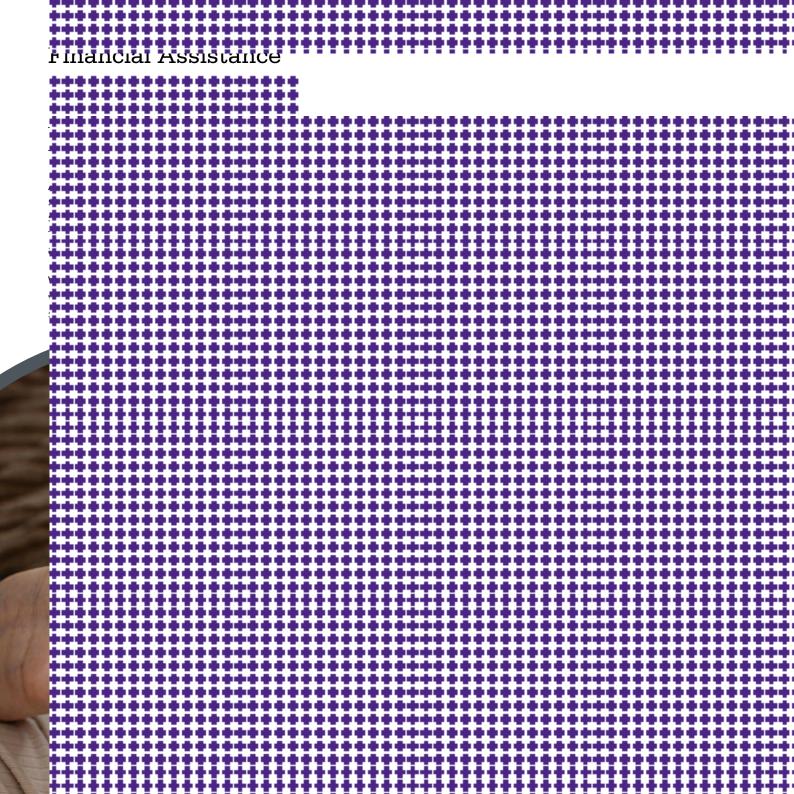
QNI Staff continue to distribute TalkToUs resources at conferences, meetings, and on request.

The QNI Team continue to help to raise awareness of the TalkToUs service whenever the opportunity arises, with the hope of reaching more community nurses needing emotional support.

It's so reassuring to know that you are there if I need to speak to you again – your support means everything to me – thank you for being there

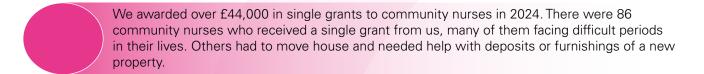
TalkToUs feedback

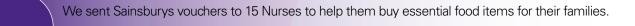
"Thank you for listening to me without judging me – you gave me a safe space to talk, which meant so much to me at such a difficult time TalkToUs feedback

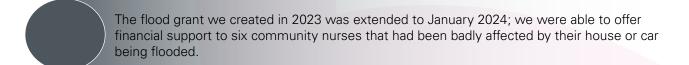


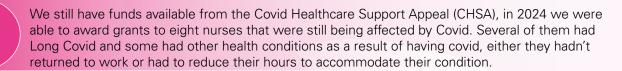


We paid a total of 233 grants in 2024, to working and retired community nurses this was over £80,000 from our Support For Nurses fund.









I just have no words to express my gratitude. You really have been my rainbow in a horrendous time and I am forever grateful. Thank you a million times over. I am blown away by the support, kindness and really feel a sense of huge pride at the wonderful services around who help people like myself. My sincerest thanks, there are no words to truly reflect how you have helped me.

Recipient of financial assistance



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